



Curriculum Vitae



Personal information

First name / Surname Francesco Molinari
Address Calle Músico Magenti, 11 5G izq. – ES 46020 València
Telephone +34-623961192 Mobile: +39-347-3337434
Skype ID francescomolinari
E-mail mail@francescomolinari.es
Nationality Italian
Date of birth 30th November 1964
Gender Male
ORCID ID 0000-0001-9141-3975

Occupational field **Innovation policy design, implementation and evaluation, advising and technical support including on innovative public procurement and EU fund raising and grant management 1990 – Today**

Work experience

Dates	2025 – Today
Occupation or position held	Contracted Expert (European Project Management)
Main activities and responsibilities	Project Manager of AI Secrett (https://aisecrett.eu/)
Name and address of employer	University of Valencia, Econcult, Avinguda dels Tarongers sn – ES 46022 Valencia
Type of business or sector	Higher Education Institution
Dates	2025 – Today
Occupation or position held	Appointed Expert (Public Procurement)
Main activities and responsibilities	Working Group Member of the Urban Agenda Partnership on Public Procurement (UAPP)
Name and address of employer	Città di Torino, Piazza Palazzo di Città, 1 – I 10122 Torino
Type of business or sector	Local Government
Dates	2025 – Today
Occupation or position held	Contracted Expert (European Project Management)
Main activities and responsibilities	Project Manager of AI4Gov Accelerate (https://ai4gov-x.eu/)
Name and address of employer	poli.design, via Don Giovanni Verità, 25 – I 20158 Milano
Type of business or sector	Higher Education Institution (in-house company)
Dates	2025 – Today
Occupation or position held	Contracted Expert (European Project Management)
Main activities and responsibilities	Collaboration in selected WPs of Horizon funded projects
Name and address of employer	Datapower s.r.l., Via Zeffiro, 16 – I 09126 Cagliari
Type of business or sector	R&D SME
Dates	2024 – Today
Occupation or position held	Contracted Expert (Territorial Marketing)
Main activities and responsibilities	Support to the Basilicata Region's Economic Development Department in the implementation of an industrial recovery plan for the Melfi (PZ) car manufacturing district
Name and address of employer	Formez PA, Viale Marx 15 – I 00137 Roma
Type of business or sector	Regional Government (in-house company)
Dates	2023 – Today
Occupation or position held	Contracted Expert (Innovative Public Procurement and European Project Management)
Main activities and responsibilities	Support to the Research Department in proposal writing and grant management
Name and address of employer	The Lisbon Council for Economic Competitiveness and Social Renewal asbl, Rue de la Loi 155 – B 1040 Brussels
Type of business or sector	Not for profit Association
Dates	2023 – 2024
Occupation or position held	Contracted Expert (Capacity Building and Project Management)

Main activities and responsibilities	Support to the Department of European Projects in capacity building and grant management
Name and address of employer	Fundación MUSOL (Municipalistas por la Solidaridad y el Fortalecimiento Institucional), Calle Jacinto Labaila 21 Bajo – ES 46007 València
Type of business or sector	International Cooperation (NGO)
Dates	2023 – Today
Occupation or position held	Contracted Expert (European Project Management)
Main activities and responsibilities	Support to the Department of Design in proposal writing and grant management
Name and address of employer	Politecnico di Milano, Dipartimento di Design, via Candiani 72 – I 20158 Milano
Type of business or sector	Higher Education Institution
Dates	2023 – Today
Occupation or position held	Founder and Director
Main activities and responsibilities	Proposal Writing and Grant Management
Name and address of employer	KFM Innovation ltd, Harden 7a Badfearn – Aultbea, Achnasheen, Ross-Shire IV22 2JB Scotland, UK
Type of business or sector	Micro SME
Dates	2023
Occupation or position held	Contracted Expert (Digital Government)
Main activities and responsibilities	Support to the Albanian Government in the design of their “Digital” Operational Programme
Name and address of employer	Inspiring Futures Europe S.L., Calle Alfonso X El Sabio 11 – ES 41807 Espartinas
Type of business or sector	International cooperation (public company)
Dates	2023
Occupation or position held	External Expert (Knowledge Valorisation - KV)
Main activities and responsibilities	Member of the team of experts drafting the EU Code of Practice in citizen engagement for KV
Name and address of employer	European Commission, DG RTD, Unit E.2 – B 1000 Brussels
Type of business or sector	International Institution
Dates	2023 – 2025
Occupation or position held	Contracted Expert (Project Evaluation)
Main activities and responsibilities	Internal Evaluator of the ERA_FABRIC CSA funded by the Horizon Europe (HE) programme
Name and address of employer	ART-ER S. Cons. p. A., Via Piero Gobetti 101 – I 40129 Bologna
Type of business or sector	Regional Government (in-house company)
Dates	2023 – Today
Occupation or position held	Contracted Expert (Innovative Public Procurement)
Main activities and responsibilities	Management of a €3M call for tender in the context of the HE funded CLIMABOROUGH IA
Name and address of employer	ANCI Toscana, Viale della Giovine Italia 17 – I 50132 Firenze
Type of business or sector	Local Government (Association of Municipalities)
Dates	2023 – 2025
Occupation or position held	Project Manager
Main activities and responsibilities	Management of the HE funded HuMUS CSA (Coordination and Support Action)
Name and address of employer	ANCI Toscana, Viale della Giovine Italia 17 – I 50132 Firenze
Type of business or sector	Local Government (Association of Municipalities)
Dates	2023 – Today
Occupation or position held	Free lance consultant in Spain
Main activities and responsibilities	RTD and Innovation Proposal Writing, Project Management and EU Fund Raising
Name and address of employer	Self employed
Type of business or sector	Business services
Dates	2022
Occupation or position held	Expert (Innovative Public Procurement)
Main activities and responsibilities	Design and coordination of 1 workshop for the Emilia Romagna Region’s stakeholders
Name and address of employer	ART-ER S. Cons. p. A., Via Piero Gobetti 101 – I 40129 Bologna
Type of business or sector	Regional Government (in-house company)
Dates	2022 – 2025

Occupation or position held	Contracted Expert (Ethical Advisor)
Main activities and responsibilities	Internal advisory role to the JIDEP Project Consortium
Name and address of employer	Fachhochschule Vorarlberg GmbH, Campus V, Hochschulstraße 1 – A 6850 Dornbirn
Type of business or sector	Higher Education Institution
Dates	2022
Occupation or position held	Contracted Expert (Artificial Intelligence)
Main activities and responsibilities	Support to the Kosovo Customs in the implementation of AI in their business processes
Name and address of employer	Deutschen Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH, Friedrich-Ebert-Allee 32+36 – D 53113 Bonn
Type of business or sector	International cooperation (public company)
Dates	2022
Occupation or position held	Contracted Expert (Artificial Intelligence)
Main activities and responsibilities	Support to the preparation of ENISA Research and Innovation Annual Brief
Name and address of employer	European Union Agency for Cybersecurity (ENISA), Agamemnonos 14 – EL 15231 Chalandri
Type of business or sector	International Institution
Dates	2022
Occupation or position held	Contracted Expert (Research and Innovation Policy)
Main activities and responsibilities	Update of the report concerning the participation of Tunisia in H2020 as associate partner
Name and address of employer	Equinoccio S.L, Calle Maudes 51 – ES 28003 Madrid (on behalf of the Tunisian Government)
Type of business or sector	International cooperation (NGO)
Dates	2022 – 2023
Occupation or position held	Contracted Expert (Territorial Marketing)
Main activities and responsibilities	Support to the Basilicata Region’s Economic Development Department in the design of an industrial recovery plan for the Melfi (PZ) car manufacturing district
Name and address of employer	Formez PA, Viale Marx 15 – I 00137 Roma
Type of business or sector	Regional Government (in-house company)
Dates	2022
Occupation or position held	Expert (Innovative Public Procurement)
Main activities and responsibilities	Design and coordination of 2 workshops for the Sardinia Region’s stakeholders
Name and address of employer	Fondazione Promo PA, Viale Luporini 37/57 – I 55100 Lucca
Type of business or sector	Communication and Training (NGO)
Dates	2022
Occupation or position held	Living Lab Expert
Main activities and responsibilities	Capacity building of local stakeholders and support to the foundation of 3 Living Labs in Novska (HR), Podgorica (ME) and Prijedor (BA)
Name and address of employer	Development Agency of City of Prijedor PREDa, Aleja kozarskog odreda 9 – BA 79101 Prijedor
Type of business or sector	Municipal Government (In-house Company)
Dates	2022
Occupation or position held	External Expert (Innovation)
Main activities and responsibilities	National delegate for Italy in the monitoring team of Programme result indicators
Name and address of employer	Interreg CE Joint Secretariat, Kirchberggasse 33-35/11 – A 1070 Vienna
Type of business or sector	International Institution
Dates	2021 – 2022
Occupation or position held	Contracted Expert (Digital Transition)
Main activities and responsibilities	Member of the team of digital experts in support of the EU foresighting exercise for the TWIN transition
Name and address of employer	European Commission, Joint Research Center, Unit JRC/I/02 – B 1000 Brussels
Type of business or sector	International Institution
Dates	2021
Occupation or position held	Official Speaker
Main activities and responsibilities	Open session of the 13 th GB Ministerial level meeting EU – Western Balkans
Name and address of employer	Regional School of Public Administration (ReSPA), Branelovica – ME 81410 Danilovgrad

Type of business or sector	International Institution
Dates	2021
Occupation or position held	Contracted Lecturer (Artificial Intelligence for Government)
Main activities and responsibilities	ReSPA Seasonal School on Digital Transformation 2021
Name and address of employer	Regional School of Public Administration (ReSPA), Branelovica – ME 81410 Danilovgrad
Type of business or sector	International Institution
Dates	2021
Occupation or position held	Contracted Expert (GDPR and Ethics)
Main activities and responsibilities	Internal advisory role to the T-Factor Project Consortium
Name and address of employer	TECNALIA, Parque Científico y Tecnológico de Gipuzkoa, Mikeletegi Pasealekua 2 – ES 20009 Donostia – San Sebastian (Gipuzkoa)
Type of business or sector	R&D Institution
Dates	2021 – 2022
Occupation or position held	External Expert (Ethics Auditor)
Main activities and responsibilities	Auditing role to the Shemakes Project Consortium
Name and address of employer	CEDECS-TCBL SAS, 16 Rue du Dr Leroy – F 72000 Le Mans
Type of business or sector	R&D and Consultancy SME
Dates	2021 – 2022
Occupation or position held	Contracted Expert (Research and Innovation Policy)
Main activities and responsibilities	Advisory role to the Sicilian Region’s Programming Department in the implementation of their S3 (Smart Specialisation Strategy) 2021-2027
Name and address of employer	Formez PA, Viale Marx 15 – I 00137 Roma
Type of business or sector	Regional Government (in-house company)
Dates	2020 – 2021
Occupation or position held	Contracted Expert (Digital Transformation)
Main activities and responsibilities	Member of a 4-people team supporting the implementation of national Smart Specialisation Strategy in Montenegro
Name and address of employer	European Commission, Joint Research Center, Unit JRC/B/06 Seville, Spain
Type of business or sector	International Institution
Dates	2020 – 2022
Occupation or position held	Contracted Expert (Policy Mainstreaming)
Main activities and responsibilities	Member of the Interreg MED “Social and Creative” project team
Name and address of employer	University of Rijeka, Faculty of Economics (EFRI), Ul. Ivana Filipovića 4 – HR 51000 Rijeka
Type of business or sector	Higher Education Institution
Dates	2020
Occupation or position held	Contracted Expert (Communication and Management)
Main activities and responsibilities	Project manager of I.N.TER.P.A. an eGovernment reuse project financed by ERDF+ESF
Name and address of employer	Regional Government of Tuscany, Piazza del Duomo 10 – I 50122 Firenze
Type of business or sector	Regional Government
Dates	2020 – 2023
Occupation or position held	Contracted Expert (Part time researcher since September 2021)
Main activities and responsibilities	Project manager of the H2020 MESOC research and innovation action
Name and address of employer	University of Valencia, Faculty of Economics (Econcult), Av. Tarongers sn – E 46022 València
Type of business or sector	Higher Education Institution
Dates	2020 – 2022
Occupation or position held	Contracted Expert (Innovation and Standards)
Main activities and responsibilities	Member of the management team of the H2020 easyRights innovation action
Name and address of employer	Politecnico di Milano, Dept. of Architecture and Urban Studies, via Bonardi 3 – I 20133 Milano
Type of business or sector	Higher Education Institution
Dates	2019 – 2021
Occupation or position held	Contracted Expert (Digital Government)

Main activities and responsibilities	“GovTech StartUp” Innovative Public Services Initiative
Name and address of employer	European Commission, Joint Research Center, Unit JRC/B/06 Seville/Ispra
Type of business or sector	International Institution
Dates	2019 – 2021
Occupation or position held	Contracted Expert (Artificial Intelligence for Government)
Main activities and responsibilities	“AI Watch Task 6” team member studying AI use and impact in government in the EU
Name and address of employer	European Commission, Joint Research Center, Unit JRC/B/06 Seville/Ispra
Type of business or sector	International Institution
Dates	2019 – 2020
Occupation or position held	Contracted Expert (Interregional Cooperation)
Main activities and responsibilities	Official Rapporteur of the “MED for you” stakeholder conference, 24 October 2019
Name and address of employer	Interreg MED Programme – Joint Secretariat, Marseille @Region PACA, France
Type of business or sector	International Institution
Dates	2019
Occupation or position held	Contracted Expert (Urban Innovation)
Main activities and responsibilities	Preparation of a grant request for the EU call entitled “Urban Innovation Actions”
Name and address of employer	Ayuntamiento de València, Plaça de l' Ajuntament nº 1 – ES 46002 València
Type of business or sector	Municipal Government
Dates	2019 – 2021
Occupation or position held	Contracted Expert (Digital Government)
Main activities and responsibilities	Advisory Board Member of the H2020 project Co-Val
Name and address of employer	The Lisbon Council aisbl, 155 rue de la Loi – B 1040 Brussels
Type of business or sector	Not for profit research institution
Dates	2019 – 2021
Occupation or position held	Contracted Expert (Research and Innovation Policy)
Main activities and responsibilities	Advisory role to the Sicilian Region’s Programming Department for the redesign of their Smart Specialisation Strategy
Name and address of employer	Formez PA, Viale Marx 15 – I 00137 Roma
Type of business or sector	Regional Government (in-house company)
Dates	2019
Occupation or position held	Member of Study Team
Main activities and responsibilities	ISA ² Programme Action 2018.01 – Innovative Public Services (RFO DIGIT D2 ABC IV-107)
Name and address of employer	KPMG Advisory SpA, Via Eleonora Duse 53 – I 00197 Roma
Type of business or sector	Management Consulting
Dates	2018 – 2023
Occupation or position held	External Expert (Living Labs)
Main activities and responsibilities	Advisory Board Member of the H2020 project URBiNAT
Name and address of employer	ITEMS International, 13 rue Camille Desmoulins – F 92442 Issy-les-Moulineaux
Type of business or sector	R&D and consultancy NGO
Dates	2018 – 2019
Occupation or position held	External Expert (Innovation)
Main activities and responsibilities	National delegate for Italy in the monitoring team of Programme result indicators
Name and address of employer	Interreg CE Joint Secretariat, Kirchberggasse 33-35/11 – A 1070 Vienna
Type of business or sector	International Institution
Dates	2018 – 2019
Occupation or position held	Expert Evaluator
Main activities and responsibilities	Impact assessment of Sardinia region’s healthcare system
Name and address of employer	KPMG Advisory SpA, Via Eleonora Duse 53 – I 00197 Roma
Type of business or sector	Management Consulting
Dates	2018 & 2019
Occupation or position held	Expert Evaluator

Main activities and responsibilities	Assessor and Mentor of initiatives proposed for the EU Social Innovation Competition (EUSIC)
Name and address of employer	ENoLL aisbl – European Network of Living Labs iVZW, Pleinlaan 9 – B 1050 Brussels
Type of business or sector	NGO
Dates	2018 – 2020
Occupation or position held	External Expert (Media and Standards)
Main activities and responsibilities	Member of the P7011 Working Group “Standard for the Process of Identifying and Rating the Trustworthiness of News Sources”
Name and address of employer	IEEE Computer Society/SSIT - Society on Social Implications of Technology
Type of business or sector	International Standardisation Organisation
Dates	2018 – 2020
Occupation or position held	Contracted Expert (Innovative Procurement)
Main activities and responsibilities	Advisor to regional public procurers for the setup of administrative procedures related to the innovative procurement calls
Name and address of employer	Sardegna Ricerche, Via Palabanda 9 – I 09123 Cagliari
Type of business or sector	Regional Government (in-house company)
Dates	2017 – 2021
Occupation or position held	Project Manager and Principal Investigator
Main activities and responsibilities	Management of the H2020 DESIGNSCAPES Coordination and Support Action
Name and address of employer	ANCI Toscana, Viale della Giovine Italia 17 – I 50132 Firenze
Type of business or sector	Local Government (Association of Municipalities)
Dates	2017 – 2020
Occupation or position held	External Expert (Privacy and Standards)
Main activities and responsibilities	Member of the P7002 “Personal Data Privacy Working Group” (C/S2ESC/PDP)
Name and address of employer	IEEE Computer Society/Software & Systems Engineering Standards Committee (C/S2ESC)
Type of business or sector	International Standardisation Organisation
Dates	2016 – 2019
Occupation or position held	Communication Manager
Main activities and responsibilities	Coordination of external (project’s) and internal (pilots’) dissemination actions and contents of the Interreg Central Europe project named TOGETHER
Name and address of employer	Province of Treviso, Via Cal di Breda 116 – I 31100 Treviso
Type of business or sector	Local Government
Dates	2016 – Today
Occupation or position held	External Expert (Training and Standards)
Main activities and responsibilities	Member of the “Committee for Safeguarding Fair Treatment”
Name and address of employer	TÜV Thüringen Italia s.r.l., Corso Eguaglianza 4 – I 43044 Collecchio (PR)
Type of business or sector	Certification Body of Vocational Educational Training and People’s Competencies (SME – Italian Branch of the German Standardisation Organisation)
Dates	2016 – 2017
Occupation or position held	Contracted Expert (Digital Government)
Main activities and responsibilities	Member of H2020 project SONNETS external advisory board
Name and address of employer	Fraunhofer-Gesellschaft zur Förderung der angewandten Forschung e.V., Hansastraße 27c – D 80686 München
Type of business or sector	Public R&D Institution
Dates	2016
Occupation or position held	Communication Manager
Main activities and responsibilities	Organisation and facilitation of 5 participatory events with the territorial communities of citizens and stakeholders in support of the candidature to Local Action Group
Name and address of employer	MontagnAppennino s.c.r.l., via Umberto I 100 – I 55023 Borgo a Mozzano (LU)
Type of business or sector	Local Government (public private enterprise)
Dates	2015 – 2017
Occupation or position held	Research Manager
Main activities and responsibilities	Writing up of proposals for European programme calls

Name and address of employer	IAL Toscana s.r.l. impresa sociale, Via Benedetto Dei 2/A – I 50127 Firenze
Type of business or sector	Vocational Educational Training, Staff Mobility and Employment Services (SME)
Dates	2015 – 2017
Occupation or position held	Senior Product Developer
Main activities and responsibilities	Promotion and commercialisation of collaborative research results
Name and address of employer	Clear Communication Associates Ltd, 5 Woad Lane, Great Linford, Milton Keynes MK14 5HE
Type of business or sector	Technology Enhanced Learning, Knowledge Management and Information Systems (SME)
Dates	2015 – 2018
Occupation or position held	Contracted Expert (Research and Innovation Policy)
Main activities and responsibilities	Advisory role to the Sicilian Region’s Programming Department for the design of ERDF OP provisions for research and innovation (TO1 calls for proposal)
Name and address of employer	Formez PA, Viale Marx, 15 – I 00137 Roma
Type of business or sector	Regional Government (in-house company)
Dates	2015 – Today
Occupation or position held	Senior Research Manager
Main activities and responsibilities	Fund raising for the development and growth of a global citizen journalism platform
Name and address of employer	Blasting SA, Via Carlo Frasca 3 – CH 6900 Lugano
Type of business or sector	Media and Communication (SME)
Dates	2015
Occupation or position held	Facilitator
Main activities and responsibilities	Workshop on “Innovative and precommercial procurement” for the Sardinia regional Stakeholders
Name and address of employer	Poliste s.r.l., Via Malpighi 4 – I 09126 Cagliari
Type of business or sector	Communication (SME)
Dates	2014 – 2016
Occupation or position held	Contracted Expert (Digital Government)
Main activities and responsibilities	Member of FP7 project EU COMMUNITY external advisory board
Name and address of employer	Intrasoft International S.A., 40 rue Montoyer – B 1000 Brussels
Type of business or sector	ICT Industry (large enterprise)
Dates	2014 – 2015
Occupation or position held	Contracted Expert (Research and Innovation Policy)
Main activities and responsibilities	Chair of Audit Committee for the Regional Innovation Poles
Name and address of employer	Regione Calabria, Settore Ricerca, Innovazione Tecnologica e Alta Formazione, Via G. da Fiore, 86 – I 88100 Catanzaro
Type of business or sector	Regional Government
Dates	2015
Occupation or position held	Contracted Expert (Interregional Cooperation)
Main activities and responsibilities	Facilitator and Rapporteur at MED CAP final conference in Brussels, 24-25 March 2015
Name and address of employer	Oxalis-scop, SA à capital variable, 9 bis rue du Vieux Moulin – F 74960 Meythet
Type of business or sector	Interregional Cooperation (MED Programme)
Dates	2014 – 2015
Occupation or position held	Contracted Expert (Living Labs and Innovative Procurement)
Main activities and responsibilities	Advising role to the Apulia Region on technology innovation policy, Living Labs and Pre-Commercial Procurement
Name and address of employer	InnovaPuglia SpA, Strada Provinciale per Casamassima Km. 3 – I 70010 Valenzano (BA)
Type of business or sector	Regional Government (in-house company)
Dates	2014 – 2018
Occupation or position held	Visiting Professor
Main activities and responsibilities	Researcher and Guest Lecturer in the Area of Innovation and Entrepreneurship
Name and address of employer	University of Ulster, Ulster Business School, Department of Management and Leadership, Jordanstown Campus, Shore Road, Newtownabbey, Co. Antrim BT37 0QB, UK
Type of business or sector	Higher Education Institution

Dates	2014 – Today
Occupation or position held	Founder and Major Shareholder
Main activities and responsibilities	Explainable AI, Virtual working environments for Technology Enhanced Learning
Name and address of employer	Cognito s.r.l., Viale Democrazia 54 – I 54100 Massa (MS)
Type of business or sector	Micro SME
Dates	2014
Occupation or position held	Contracted Expert (Interregional Cooperation)
Main activities and responsibilities	Thematic coordination of the CreativeMED strategic project – MED TC Programme 2007/2013
Name and address of employer	Comune di Prato, Servizio Promozione Economica e Politiche Europee, Viale Vittorio Veneto 9 – I 59100 Prato
Type of business or sector	Municipal Government
Dates	2013 – 2014
Occupation or position held	Contracted Expert (Research and Innovation Policy)
Main activities and responsibilities	Technical Assistance to the 21 Italian Regions on their Smart Specialisation Strategies by mandate of the Department for Development and Economic Cohesion Policy (DPS) at the Ministry of Economic Development
Name and address of employer	Invitalia SpA, Via Calabria 46 – I 00187 Roma
Type of business or sector	National government (in-house company)
Dates	2013 – 2014
Occupation or position held	External Expert (Communication and Networking)
Main activities and responsibilities	Facilitator and Rapporteur at 2 high level Conferences of the Committee of Regions in Brussels
Name and address of employer	ENoLL aisbl, Pleinlaan 9 – B 1050 Brussels
Type of business or sector	Not-for-profit association (European Network of Living Labs)
Dates	2013 – 2019
Occupation or position held	Research Associate
Main activities and responsibilities	In charge of “Policies and Practice of Regional and Urban Innovation” Research Strand
Name and address of employer	Politecnico di Milano, Dipartimento di Architettura e Studi Urbani, Piazza Leonardo Da Vinci 26 – I 20134 Milano
Type of business or sector	Higher Education Institution
Dates	2013 – 2014
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: Pre-Commercial Procurement (in English and Italian – 2 editions per year)
Name and address of employer	University of Rome (Tor Vergata), IGF (Dipartimento di Studi di Impresa, Governo e Filosofia), MPM - Master in Procurement Management, Via Columbia 2 – I 00133 Roma
Type of business or sector	Higher Education Institution
Dates	2013 – 2014
Occupation or position held	Contracted Expert (Living Labs)
Main activities and responsibilities	Summative evaluation of the EnergyViLLab Project – Italy-Slovenia Cooperation Programme 2007-2013
Name and address of employer	Unioncamere del Veneto, Eurosportello, Via delle Industrie 19/d – Edificio Lybra – I 30175 Venezia-Marghera (VE)
Type of business or sector	Public Sector (Regional Union of Chambers of Commerce)
Dates	2013
Occupation or position held	Contracted Expert (Interregional Cooperation)
Main activities and responsibilities	Interim evaluation of the ClusterPoliSEE Strategic Project – SEE TC Programme 2007/2013
Name and address of employer	SVIM Sviluppo Marche SpA, Via Raffaello Sanzio 85 – I 60125 Ancona
Type of business or sector	Regional Government (in-house company)
Dates	2013
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: Pre-Commercial Procurement (in Italian)
Name and address of employer	SNA (Scuola Nazionale dell'Amministrazione), Via dei Robilant 11 – I 00135 Roma
Type of business or sector	National Government (School of Management)

Dates	2012 – 2015
Occupation or position held	In-house consultant
Main activities and responsibilities	Proposal writing and European project management
Name and address of employer	Alfamicro - Sistemas de Computadores, Lda - Alameda da Guia, n. 192 A – P 2750-368 Cascais
Type of business or sector	RTD and innovation services (SME)
Dates	2012 – 2013
Occupation or position held	Contracted Expert (Living Labs)
Main activities and responsibilities	Advising role on the setup of a system of incentives to the establishment of ICT Living Labs
Name and address of employer	InnovaPuglia SpA, Strada Provinciale per Casamassima Km. 3, I 70010 Valenzano (BA)
Type of business or sector	Regional Government (in-house company)
Dates	2011 – 2014
Occupation or position held	Member of Scientific Commission ex Regional Law No. 4/2006
Main activities and responsibilities	Advising role on the development of a Regional System for Research and Innovation
Name and address of employer	Regione Piemonte, Piazza Castello 165 – I 10122 Torino
Type of business or sector	Regional Government
Dates	2011 – 2012
Occupation or position held	Member of the Managing Board
Main activities and responsibilities	Founder and Managing Partner
Name and address of employer	Spazi di Impresa s.r.l., Via Saragat 21 – I 42124 Reggio Emilia
Type of business or sector	Territorial Marketing, Promotion of Corporate Real Estate Investments (SME)
Dates	2010 – 2012
Occupation or position held	Coordinator
Main activities and responsibilities	State-Regions Working Group on Pre-commercial Public Procurement
Name and address of employer	Ministry of Economic Development, Department for Development and Economic Cohesion Policy (DPS), Via Sicilia 162/c – I 00187 Roma
Type of business or sector	National Government
Dates	2010 – 2011
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: eGovernment 2.0 (in English)
Name and address of employer	University of Milan (Cattolica), ASERI (Alta Scuola di Economia e Relazioni Internazionali), MIR - Master in International Relations
Type of business or sector	Higher Education Institution
Dates	2010 – Today
Occupation or position held	Sole Manager
Main activities and responsibilities	Founder and Managing Partner
Name and address of employer	XR8 di Molinari F. & C. s.a.s., Via Simon Musico 8 – I 54100 Massa (MS)
Type of business or sector	English & Innovation courses for children, ICT consultancy (SME)
Dates	2009 – Today
Occupation or position held	Associate
Main activities and responsibilities	Researcher and Project Manager, EU RTD and Innovation Programmes
Name and address of employer	21C Consultancy Ltd., 136 Lancaster Road, Notting Hill - W11 1QU London
Type of business or sector	European project management and communication (SME)
Dates	2008 – 2013
Occupation or position held	Founder and member of the Board of Directors
Main activities and responsibilities	Business services
Name and address of employer	SmartIntuitions Ltd., 16 Stasikratous St., 7 th floor – CY 1065 Nicosia
Type of business or sector	Micro SME
Dates	2008 – 2010
Occupation or position held	Founding Member
Main activities and responsibilities	Animator of a European Network of Practitioners in eParticipation (PEP-NET)
Name and address of employer	Zebranet ApS, Engsvinget 18 – DK 2635 Ishøj

Type of business or sector	Thematic Network (SME)
Dates	2007 – Today
Occupation or position held	Project Manager
Main activities and responsibilities	Responsible for international relations
Name and address of employer	Lunigiana Amica, Piazza dei Parchi, SS 63 Rometta – I 54013 Fivizzano (MS)
Type of business or sector	Not for profit association (3 rd wave member of ENoLL – European Network of Living Labs)
Dates	2006 – 2008
Occupation or position held	International Researcher
Main activities and responsibilities	Head of eGovernment Research Unit, Coordinator of RTD and Innovation Projects
Name and address of employer	Altec Information and Communication Systems SA, 6 M. Kalou St. – EL 54629 Thessaloniki
Type of business or sector	ICT industry (large enterprise)
Dates	2005 – 2023
Occupation or position held	CEO
Main activities and responsibilities	Financial and Executive Officer
Name and address of employer	Up Group s.r.l.u., Via Acquale 20 – I 54100 Massa
Type of business or sector	Marble industry (SME)
Dates	2003 – 2012
Occupation or position held	Free lance consultant in Italy
Main activities and responsibilities	RTD and Innovation Proposal Writing, Project Management and EU Fund Raising
Name and address of employer	Self employed
Type of business or sector	Business services
Dates	2003 – 2008
Occupation or position held	Strategic Advisor to the Mayor
Main activities and responsibilities	Responsible for administrative program monitoring and review, ghost writing and sherpa work for administrative acts, organisational and process reengineering, and management of the relationships with all corporations, institutions etc. owned or participated by the Council
Name and address of employer	Comune di Massa, Via Porta Fabbrica 1 – I 54100 Massa (MS)
Type of business or sector	Municipal Government
Dates	2003 - 2006
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: Basic Notions on European Community Development Policies (in Italian)
Name and address of employer	University of Pisa, Faculty of Political Science, Via Serafini 3 – I 56125 Pisa
Type of business or sector	Higher Education Institution
Dates	2002
Occupation or position held	Temporary Manager
Main activities and responsibilities	Coordination of Staff to governing bodies and design of advisory services to local enterprises (mostly SMEs) and business associations
Name and address of employer	Massa-Carrara Chamber of Commerce, Via VII Luglio 14 – I 54033 Carrara (MS)
Type of business or sector	Public Sector
Dates	1994 - 2002
Occupation or position held	Economic and Financial Manager (CFO)
Main activities and responsibilities	Territorial marketing, Coordination of services to enterprises, Management of a Territorial Pact, Running of an Internet Service Provider, Design and implementation of ESF-funded VET courses for unemployed persons, SME owners and hired staff
Name and address of employer	Consorzio per la Zona Industriale Apuana, Ente Pubblico economico, Via Sforza 5 – I 54100 Massa (MS)
Type of business or sector	Public Sector (Local Development Agency)
Dates	1990 – 1994
Occupation or position held	Employee
Main activities and responsibilities	International Foreign Exchange and Trade, Private and Investment Banking, Loans to Private Businesses
Name and address of employer	Credito Italiano spa, now Unicredit Bank. Branch locations: Milan (Head Office and Training

Type of business or sector School); Carrara, Marina di Carrara, and Massa
Retail Banking (large enterprise)

Education and training 1978 – Today

Dates 2021 – Today
Title of qualification awarded PhD Scholar
Principal subjects/occupational skills covered Business
Name and type of organisation providing education and training Faculty of Economics and Business, University of Rijeka, Croatia
Level in national or international classification ISCED 8

Dates 2018 – Today
Title of qualification awarded PhD Scholar
Principal subjects/occupational skills covered Informatics
Name and type of organisation providing education and training Department of Informatics, University of Rijeka, Croatia
Level in national or international classification ISCED 8

Dates 19 – 23 May 2014
Title of qualification awarded Executive Short Course
Principal subjects/occupational skills covered Evaluation of Science and Technology Policies
Name and type of organisation providing education and training Manchester Institute of Innovation Research
Manchester Business School, University of Manchester, UK
Level in national or international classification ISCED 7

Dates 2005 – 2008
Title of qualification awarded PhD Scholar
Principal subjects/occupational skills covered Public Sector Economy and Management of Regulated Sectors
Name and type of organisation providing education and training Siena University, Italy
Level in national or international classification ISCED 8

Dates 2005 – 2007
Title of qualification awarded MSc
Principal subjects/occupational skills covered Public Sector Economy and Management of Regulated Sectors
Name and type of organisation providing education and training Siena University, Italy
Level in national or international classification ISCED 7

Dates 2003 – 2005
Title of qualification awarded MA
Principal subjects/occupational skills covered Local Public Management
Name and type of organisation providing education and training Siena University, Italy
Level in national or international classification ISCED 7

Dates 1983 – 1990

Title of qualification awarded Bachelor's Degree
 Principal subjects/occupational skills covered Economic and Social Disciplines
 Name and type of organisation providing education and training "Bocconi" University, Milan, Italy
 Level in national or international classification ISCED 6

Dates 1978 – 1983
 Title of qualification awarded High School
 Principal subjects/occupational skills covered Diploma
 Name and type of organisation providing education and training "P. Rossi" State Lyceum, Massa, Italy
 Level in national or international classification ISCED 3

Personal skills and competences

Mother tongue(s) Italian
 Other language(s) English, French & Spanish (Castellano)

Self-assessment <i>European level (*)</i>	Understanding		Speaking				Writing	
	Listening	Reading	Spoken interaction		Spoken production			
English	C2 Proficient User	C2 Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User
French	C1 Proficient User	C1 Proficient User	B2	Independent User	B2	Independent User	B2	Independent User
Spanish (Castellano)	B2 Independent User	B2 Independent User	B2	Independent User	B2	Independent User	B1	Intermediate User

(*) *Common European Framework of Reference for Languages*

Social skills Hilarious mood, brilliant conversation and attractive interpersonal approach. Passionate and tenacious leader and manager of virtual / real multinational working teams across over 20 years of professional activity as EU project manager. Familiar with and fluent in delivering public speeches in both Italian and English (with limited experience also in French language). Considered as a very good communicator by trainees and conference attendees. More than 3,300 contacts on LinkedIn™, more than 1,450 on Facebook™ and a solid network of business and partner relations with hundreds of people and organisations in all Member States of the European Union. Long-standing experience in facilitating and animating public events. Capable of stimulating and motivating people to react and engage in complex tasks.

Organisational skills Project and programme designer and manager in several thematic domains, including: local and territorial development; technology innovation policy; business service systems; ICT solutions implementation; participatory events (both on- and offline). Specific ability in the coordination of multicultural and multidisciplinary working teams. Experience in managing complex programmes and businesses, such as a Territorial Pact for local development and an ISP (Internet Service Provider) in the mid-Nineties, formerly CFO and manager of public bodies and currently CEO of several SMEs, having been for 25+ years appointed project manager or team leader in 50+ Framework Programme, Territorial Cooperation, Framework Contract and EU Tender projects, each worth several million Euros, including tasks of technical assistance to partners, budgeting & reporting supervision and accomplishment. Additional experience (not fully detailed in this CV) as designer and organiser of ESF-funded VET and higher education (University & MSc level) courses. Outstanding capacity and deep knowledge on how to set up and run major participatory events such as hackathons and electronic town meetings.

Technical skills Deeply involved in action research and experimentation on user driven, open innovation at the crossroad between RTD, innovation and territorial/urban development policies and practices. Extremely accurate and effective proposal writer for fund raising in the domains of

e-Government, e-Participation, Living Labs and Smart Cities. Generalist on Technology Enhanced Learning, VET and higher education policy and practice, strategic planning and quality control, government and business process reengineering, knowledge management, impact assessment of ICT and technology on enterprises and communities. Specialist on EU fund raising (both Framework Programmes and Tenders), financial and managerial services to SMEs, local development and innovation policies (incl. Smart Specialisation Strategies), territorial marketing, and participatory e-governance. Documented experience in framing, visioning and writing public calls for tender/proposal oriented to corporate RTD and/or investment, notably PCP (Pre-Commercial Procurement) and PPI (Public Procurement for Innovation). A 25-year professional record in the European Framework Programmes for R&I (from FP5 & eTEN through FP7 & CIP up to H2020 & Horizon Europe), Territorial Cooperation Programmes (from Interreg MED/Euro-MED to Interreg CEE/CE and SEE, through Italy-France and Italy-Slovenia) as well as Framework Contracts, including the design, review and quality control of the related service workflows and grant agreement(s) under a technical, financial and administrative perspective. Author of 100+ publications (for a downloadable list see www.francescomolinari.it) and invited speaker to about 20 conferences and workshops every year.

Key references include:

2023: Advisor to a Western Balkan National Government on the design of their Operational Program on digitalisation;

2022-now: Advisor to an Italian Regional Government on territorial marketing and how to relaunch the manufacturing option in the area;

2022: Advisor to a Western Balkan National Government on adopting Artificial Intelligence in their electronic business processes;

2022: Advisor to an African National Government on their participation in H2020;

2020-2021: Advisor to a Western Balkan National Government on the implementation of their Smart Specialisation Strategy;

2018-2020: Technical assistance to a Southern Italian Region on PCP and PPI related state aid regime set up, implementation and dissemination;

2015-2018: Policy design and evaluation tasks for two major Regions of Southern Italy;

2013-2014: Technical assistance to 5 Italian Regions in the design and implementation of their Smart Specialisation Strategies;

2011-2014: Appointed member of the Scientific Committee for the evaluation of R&D and innovation policy of a major Region of Northern Italy;

2010-2012: Coordination of a State-Region Working Group on Multi-Stage Calls and Pre-Commercial Procurement, which has delivered templates, how-to's and guidelines for the Italian public policy makers and civil servants intending to purchase RTD and innovation services, and/or promote the establishment of good practice in a region with the support of EU Structural Funds;

2010-2012: Writing up and management of the EU funded project PARTERRE (Electronic Participation Tools for Spatial Planning and Territorial Development) – see interview video clip on <https://digital-strategy.ec.europa.eu/en/library/video-parterre-project-citizens-voices-urban-planning>);

2007-2008: Chair of a study team on the innovative potential of EU Living Labs for the account of the European Commission, DG INFSO (now CNECT);

2003-2008: Strategic advisor to the Mayor of Massa, Italy (about 70.000 inhabitants);

1997-2002: Responsible body of the Massa-Carrara Territorial Pact (a State funded local development programme with a 40 M€ financial endowment).

Digital competencies

Self-Assessment

	Information Processing	Communication	Content creation	Safety	Problem Solving
<i>European level (*)</i>	Proficient user	Proficient user	Proficient user	Proficient user	Proficient user

() Digital competencies - Self-assessment grid*

Computer skills

Very good command of

- Microsoft Office™ tools for both Mac & Windows PC (particularly Word™, Excel™ and PowerPoint™) and the corresponding Open Source (OpenOffice™) and Apple OSX variants (Pages™, Numbers™ and Keynote™);
- Internet related applications (mail clients such as Mail™ and Outlook™, ftp clients such as FileZilla™, web browsers such as Chrome™, Mozilla Firefox™, Opera™, Safari™, etc.);
- Online survey distribution platforms such as EU Survey, SurveyMonkey™, LimeSurvey™,

Google Forms™, etc.

- Social networking platforms such as Wordpress™, Ning™, LinkedIn™, Xing™, Facebook™, etc.

Concept design, requirement analysis and validation/testing of Internet applications, web-based services and mobile apps in the context of various ICT R&D and innovation projects. Direct management of Wordpress™ powered Internet sites.

- Artistic skills Creative and innovative thinking, natural propensity to problem solving. Ability to design web pages in html using the most common off-the-shelf editors. Ability to run and manage blogs (about 10). Experience in the definition of coordinated communication campaigns for the various projects coordinated during the past 20 years.
- Other skills Long lasting experience of teaching in master/university/VET classes in the above areas of expertise. Active affiliation in trade unions and political parties in Italy for 30+ years. Budget controller and appointed auditor for CSI (“Centro Sportivo Italiano”) Massa-Carrara branch, a local sport amateurs association, for the past 25+ years.
- Driving licence Italian “B” category (private automobiles) until 2023. Subsequently, the Spanish equivalent until 2034.
- Additional information
- Enrolled in the “Albo di Esperti” (Expert Evaluators Register) - ex art. 7, c.1 of Legislative Decree 27 July 1999 No. 297 - at the Italian Ministry of Research and Education.
 - Enrolled in DG REGIO’s and Urban Europe’s Database of Experts in the field of Evaluation.
 - Independent Expert Evaluator since 2002 (ID No. EX2002B028254) for the European Commission, DG INFSO & CNECT, GROW, RTD, and more recently REA, EIC and EIT, within the Sixth and Seventh Framework Programmes (IST/ICT), as well as in H2020 and Horizon Europe for several priorities.
 - Expert evaluator for ENSUF Urban Europe and FFG (Austrian Research Institute) since 2016.
 - Expert evaluator for the COST Association since 2016.
 - Shortlisted as external expert advisor to the European Parliament’s Committee on Regional Development (REGI).
 - Shortlisted as a reserve list member of the EIT’s RIS (Regional Innovation Scheme) Expert Group evaluators.

Annex List of EU-funded projects, affiliations, recent publications and conference participations.

I hereby authorize the handling and storage of the personal data and information provided in this résumé in accordance with the EU GDPR No. 2016/679. I also confirm that the contents reported are true and accurate.



Annex to F Molinari Europass CV

List of EU-funded projects, affiliations, publications and conference participations

EU-funded Projects

Ongoing

AI SECRETT (DIGITAL-2024-ADVANCED-DIGITAL-07- 101226207) – “AI supported and enhanced creativity for the triple transition”

Role: Project Manager

AI4Gov-X (DIGITAL-2023-SKILLS-05-SPECIALEDU-101190043) – “AI4GovAccelerate”

Role: Project Manager

URBREATH (HORIZON-101139711) – “Systemic Integration of Transformative Technical and Nature-based Solutions to Improve Climate Neutrality of European Cities and Regions and tackle Climate Change: the URBreath Approach”

Role: Member of WP Team, Expert of Innovative Public Procurement

ACES (HORIZON-101093126) – “Autopoietic Cognitive Edge-cloud Services”

Role: External Expert

NextGen (HORIZON-101136962) – “Next Generation Tools for Genome-Centric Multimodal Data Integration in Personalised Cardiovascular Medicine”

Role: External Expert

UPSURGE (HORIZON-101003818) – “Urban Planning for Sustainable Use of Regenerative Green Ecosystems”

Role: External Advisor to the Project Coordinator

B4M (Interreg Euro-MED) – “Bauhaus4Med”

Role: External Expert

BridgeGap (HORIZON-101093003) – “Bridging the Gaps in Evidence, Regulation and Impact of Anticorruption Policies”

Role: Advisor to the Project Coordinator

exPEDite (HORIZON-101139527) – “Enabling Positive Energy Districts through a Planning and Management Digital Twin”

Role: Member of WP6 and WP7 Teams

UNP+ (HORIZON-101135386) – “Enhanced Urban Nature Plans for Biodiversity Mainstreaming in Society”

Role: Project Manager

CLIMABOROUGH (HORIZON-101096464) – “Building Green and Climate Neutral City-Hubs”

Role: WP Leader, Responsible for Innovative Public Procurement

Past

HuMUS (HORIZON-101091050) – “Healthy Municipal Soils”

Role: Project Manager

NUDGES (Interreg Euro-MED) – “Nudging for a Greener Mediterranean”

Role: WP3 Leader

LibrarIN (HORIZON-101061516) – “Value Co-Creation and Social Innovation for a New Generation of European Libraries”

Role: Member of WP3 and WP5 Teams

ERA_FABRIC (HORIZON-101094821) – “Framing And Bridging Regional research and Innovation ecosystems Capacities for a renewed ERA”

Role: Member of WP Team

JIDEP (HORIZON-101058732) – “Joint Industrial Data Exchange Pipeline”

Role: Ethics Advisor

CPDP (Innovate UK New Innovators in digital technology, North East England - Project No. 10133123) “Climate Proofing Digital Procurement”

Role: Proposal Co-Writer and Member of Project’s Coordination Team

ACC240/23/000096 (Catalunya Region) “Promoció des Drets Humans de les Dones i Nenes Indígenes del Municipi de Mizque, Bolívia - Fase 2”

Role: Support to the technical and financial monitoring of the project

EX23ES (Extremadura Region) “E4J Cultura de la Legalidad para el Desarrollo Sostenible en Extremadura”

Role: Support to the technical and financial reporting of the project

EX23SE (Extremadura Region) “Refuerzo de la Resiliencia de la Población de la Comuna de Nyassia (Departamento de Ziguinchor) a Través del Acceso al Agua para Usos Múltiples y el Fortalecimiento de la Gestión Municipal de Residuos Sólidos”

Role: Support to the technical and financial reporting of the project

LC-01909760 - “Fostering digitisation of public sector and green transition in Europe through the use of an innovative European GovTech platform”

Role: Task Leader, Responsible for Innovative Public Procurement research

ARVEDI (2nd R&D Call - Tuscany Region 2020) - “AR/VR applications to distance training of minor students”

Role: Project Coordinator

STARS (COS-STRAT-20-3-05-101037897) – “STrategic Alliances boosting Railway Smes”

Role: Member of WP Team

SIEA-2018-14894 - “Support to OP Formulation by the Albanian Government”

Role: Contracted Expert

URBiNAT (H2020 SCC 776783) - “Healthy corridors as drivers of social housing neighbourhoods for the co-creation of social, environmental and marketable NBS”

Role: Member of the Advisory Board

MESOC (H2020 ICT 870935) – “Measuring the Social Dimension of Culture”

Role: Project Manager

Shemakes (H2020-101006203) “Opportunity Ecosystems Bridging the Gender Gap”

Role: Ethics Auditor

easyRights (H2020 ICT 870980) – “Enabling immigrants to easily know and exercise their rights”

Role: Proposal Co-Writer and Member of Project’s Coordination Team

“Assess the Opportunities for Introducing Artificial Intelligence in the Customs Administration” (EuropeAid/140110/DH/SER/XK)

Role: AI Expert (onsite)

“Support to the preparation of ENISA Research and Innovation Annual Brief”

Role: AI Expert (remote)

BLUE CROWDFUNDING (Interreg MED 2019 5279) - “Capacity building of Blue Economy Stakeholders to effectively use Crowdfunding”

Role: External evaluator of the project

S&C (Interreg MED 2020 6230) – “Social&Creative”

Role: Member of WP Team

“Appui à l'Association Tunisienne au programme H2020” (EuropeAid/139427/DH/SER/TN)

Role: R&I Expert (remote)

“Fake News” (POR FESR 2014-2020 Regione Siciliana)

Role: Technological and thematic support to the Project Leader

SusTowns (Interreg MED 2020 5390) - “enhancing SUsustainable tourism attraction in small fascinating med TOWNS”

Role: External evaluator of the project

MD.Net (Interreg MED 2020 3026) - “Mediterranean Diet - When Brand Meets Peoples”

Role: External evaluator of the project. Then advisor to the Lead Partner (Campania Region)

CREATIVE@CBC (IPA II 2020HR-BA-ME432) - “Development of Cross-Border Cooperation Network of Creative Industries”

Role: Living Lab Expert

TWIN Transition Strategic Foresight Report 2022

Role: Member of Expert Team @ European Commission's JRC

T-Factor (H2020 868887) – “Participatory Futures. Co-creating Cities through Meanwhile Spaces”

Role: Expert on GDPR and Ethics

“GovTech StartUp” Innovative Public Services Initiative

Role: Member of the Experts Team

“AI Watch Task 6” Artificial Intelligence use and impact in government in the EU

Role: Member of the Experts Team

EUNOMIA (H2020 ICT 825171) - “User-oriented, secure, trustful & decentralised social media”

Role: Proposal Co-Writer, Communication and Dissemination Officer

DESIGNSCAPES (H2020 ICT 763784) - “Building Capacity for Design Enabled Innovation in Urban Environments”

Role: Proposal Writer and Project Manager / Principal Investigator

“Expert support for the implementation of smart specialisation in Montenegro”

Role: Member of the Experts Team

Co-VAL (H2020 770356) - “Understanding value co-creation in public services for transforming European public administrations”

Role: Member of the Stakeholders Panel

I.N.TER.P.A. (ERDF-ESF NOP GOVERNANCE 2014-2020) - “Network of Territorial Information for Public Administration”

Role: Project and Communication Manager

POLIVISU (H2020 ICT 769608) - “Policy Development based on Advanced Geospatial Data Analytics and Visualisation”

Role: Member of WP Team

ARISTOIL (Interreg MED 2020 1033) - “Reinforcement of Mediterranean olive oil sector competitiveness through development and application of innovative production and quality control methodologies related to olive oil health protecting properties”

Role: External expert, in charge of the Living Lab methodology implementation within the Italian and Greek pilots and the drafting of the transnational cluster's articles of association

SMAG (2nd R&D Call - Tuscany Region 2017) - "Smart Garden"
Role: Proposal Co-Writer and Member of Project's Partnership

Specific contract n° 107 under Framework Contract n° DI/07625-00 ABC IV Lot 3: ISA² Action 2018 0.1 – "Innovative Public Services" (DIGIT Unit D2)
Role: Member of the Experts Team

TALIA (Interreg MED 2020 1751) - "Territorial Appropriation of Leading-edge Innovation Actions"
Role: Proposal Writer and Member of Project's Coordinating Team

CREATIVEWEAR (Interreg MED 2020 787) - "Creative Clothing for the Mediterranean Space".
Role: External Expert and Responsible for Transnational Pilots

TCBL (H2020 NMP 646133) - "Textile & Clothing Business Labs"
Role: Proposal Writer and Member of Project's Coordinating Team

TOGETHER (Interreg Central Europe 2020 51) - "Towards a Goal of Efficiency Through Energy Reduction"
Role: Communication Manager

EDUFOOTPRINT (Interreg MED 2020 738) - "School Low Carbon Footprint in Mediterranean cities"
Role: External expert, in charge of coordinating the WP4 "Transferring" Team

O4C (H2020 ICT 687818) - "Open Data for Citizens"
Role: WP Leader and Member of Project's Coordinating Team

Erasmus+ KA3 2015 - "Thinking Smart: Toolkit for the engagement of HEI in regional growth"
Role: WP Leader

SONNETS (H2020 ICT 692868) - "Societal Needs Analysis and Emerging Technologies in the Public Sector"
Role: External Expert and Member of Project's Advisory Board

Google DNI (Digital News Initiative) 2016 - "Blasting News for Europe"
Role: Proposal Writer and Member of Project's Coordinating Team

Erasmus+ KA2 2014 – "Community Participation in Planning: Learning and Skills Framework"
Role: Member of Project Team

EU Community (FP7 ICT 611964)
Role: External Expert and Member of Project's Advisory Board

LUNIGIANA AMICA (LEADER+ Programme Tuscany 2006 and EADRF Tuscany 2007-2013)
Role: Project Manager
Official "3rd wave" Member of the ENoLL – European Network of Living Labs (www.openlivinglabs.eu)

EIP-AHA - "European Innovation Partnership on Active and Healthy Ageing".
Role: External Expert and Community Member

LINDA (FP7 ICT 610565) - "Enabling Linked Data and Analytics for SMEs by Renovating Public Sector Information".
Role: Member of Project Team

MYN (ICT PSP 325227) - "My Neighbourhood, My City".
Role: WP Leader and Member of Project's Coordinating Team

TELL ME IP (FP7 ICT 318329) - "Technology Enhanced Learning Living lab for Manufacturing Environments".
Role: Member of WP Coordinating Team

CITADEL (ICT PSP 297188) - "Citadel... On the move".
Role: Pilot Co-Leader and Member of WP Coordinating Team

NESSIE (LLP Programme) - "Network for Soft Skills Innovation for Employment".

Role: External Expert and Member of Industrial Advisory Board

CREATIVEMED (MEDCAP TC Programme) - "SME Creativity and Innovation for a MED Space Smart Specialisation Framework".

Role: External Expert and Member of Project's Coordinating Team

CENTRALAB (Central and Eastern Europe Programme) - "Central European Living Lab for Territorial Innovation".

Role: Proposal Co-Manager and Member of Project's Coordinating Team

ENERGYVILLAB (Cross Border Alpine Cooperation Programme Italy-Slovenia) - "Living Lab for Sustainable Development".

Role: External Expert in charge of Living Lab Evaluation

CLUSTERPOLISEE (South East Europe Programme) - "Smarter Cluster Policies for South East Europe" Strategic Project.

Role: External Expert and Member of Project's Coordinating Team

ALCOTRA INNOVATION (Cross Border Alpine Cooperation Programme Italy-France – ALCOTRA - Strategic Project)

Role: External Expert and Member of Project's Coordinating Team

PERIPHÈRIA (ICT PSP 271015) - "Networked Smart Peripheral Cities for Sustainable Lifestyles".

Role: Proposal Co-Manager and Member of Project's Coordinating Team

ELLIOT (FP7 ICT 2009 5 258666) - "Experiential Living Lab for the Internet Of Things".

Role: Task Leader, Proposal Co-Manager and Member of Project's Coordinating Team

ALBO (PAR FAS Tuscany 2010) - "Virtual Working Environments for the detection of organisational well being".

Role: Proposal Manager and Member of Project's Coordinating Team

LILIT (PAR FAS Tuscany 2010) - "Tuscany Industry's Living Labs".

Role: Industrial Pilot and Exploitation Manager

HABITATS (ICT PSP 250455) - "Social Validation of INSPIRE Annex III Data Structures in EU Habitats".

Role: WP Co-Leader

PARTERRE (ICT PSP 256244) - "Electronic Participation Tools for Spatial Planning and Territorial <Development".

Role: Proposal Manager and Member of Project's Coordinating Team

NET-EUCEN (ICT PSP 250522) - "Network of European Stakeholders for Enhancing User Centricity in eGovernance".

Role: External Expert

SMART (2010:0077) Tender - "Study on Implications from Future ICT Trends on Assistive Technology and Accessibility".

Role: Member of Study Team

PEP-NET (ICT PSP 225033) - "Pan European eParticipation Network".

Role: Member of Project Consortium

SMILIES (MED Programme 2009)

Role: Industrial Pilot Proposer and Manager

EUMIDA (RTD/C/C4/2009/0233402) Tender - "Feasibility Study for creating a University Data Collection System".

Role: Proposal and Contract Manager

IDEAL-EU (EP 07-01-008) - "Integrating the Drivers of eParticipation at Regional level in Europe".
Role: Communication Manager, Internal Auditor and Member of Scientific Committee

SMART (2007:0035) Framework Contract - Provision of Impact Assessment and/or ex-ante Evaluation Tasks in the Sphere of ICT Deployment, Innovation, Public Services and Quality of Life - Lot 4 – "Impact Assessment for the post i2010 Strategy (30-CE-0205014/00-48)"
Role: Member of the Experts Team

SMART (2007:0064) Tender - "Study on the potential of the Living Labs approach including its relation to experimental facilities for future Internet related technologies".
Role: Scientific Coordinator

SMART (2006:0019) Tender - "Effectiveness of IST-RTD Impacts on the EU Innovation System".
Role: Member of Project Management Team

"ERA Co-ordination initiative in the field of Enterprise Networking" (Contract No. 30-CE-0088402/00-32).
Role: National Expert for Italy

TELL ME (eTEN 2006/1/046319) - "Trans-European Living Labs for an improved E-Participation".
Role: Coordinator of Project Consortium

LEXIPATION (eParticipation 2006/01/017) - "An advanced ICT Tool for enhancing Citizen's Participation in the Legislative Process".
Role: Coordinator of Project Consortium

WEARIT@WORK (IST-004216-2004) – "Empowering the Mobile Worker by Wearable Computing"
Role: Partner of Project Consortium

ECOLEAD (IST-506958-2004) – "European Collaborative Networked Organisations Leadership Initiative"
Role: Member of Multipliers' Community

INTELIGRID (IST-004664-2002) – "Grid Based Systems for solving Complex Problems"
Role: Member of Industrial Advisory Board

NOPIK (IST-2001-33487) - "Personal Information and Knowledge Organizer Network"
Role: Coordinator of Project Consortium

e.bip (IST-1999-10710) - "Efficient Bidding and Procurement in the Tile Industry. Practical Trading Tools and Broker Services for the Exchange of Product Characteristics"
Role: Partner of Project Consortium

FUCOLAMP (CRAF-1999-71944) – "Intelligent Low-Cost System for Fume Control during Laser Material Processing"
Role: Coordinator of Project Consortium

LASERSTONE (ITT-PRAI Tuscany 2002) - "A Network for the Exploitation of Laser Cutting Techniques in Western Tuscany Marble Industry and Craft"
Role: Coordinator of Project Consortium

FITOMED (ERDF Tuscany 2003) - "A Network for the Technology Transfer of Phyto Remediation of Contaminated Soil by Organic and Inorganic Chemicals"
Role: Coordinator of Project Consortium

Affiliations

ACM - Association for Computing Machinery

AICA – Associazione Italiana per l'Informatica e il Calcolo Automatico

AIS – Association for Information Systems

AOM – The Academy of Management (peer reviewer 2008-2013, 2017-2019 and 2021 for various tracks)

ASPA – American Society for Public Administration (Int'l Chapter Founding Member)

Associazione OpenPolis

ENoLL – European Network of Living Labs

IEEE – Computer Society
INoLL – Italian Network of Living Labs (Founding Member)
INPM – International Public Management Network
KnowledgeBoard
RSA – Regional Studies Association
Stati generali dell'innovazione
The [ami@work](#) communities
TLL Sicily
TLL Kypros
Program Committee of the IADIS Mobile Learning 2008 Conference (reviewer)
Program Committee of the AOM Conference 2008-2013, 2017-2019 and 2021 (reviewer)
Program Committee of the Bled eConference 2009, 2012 & 2013 (reviewer)
Program Committee of the CEDEM11-17 Conferences, Krems AT (reviewer & track chair)
Program Committee of the eDEM 2009 & 2010 Conference, Vienna/Krems (reviewer & author)
Program Committee of the IADIS eDemocracy 2010 & 2011 Conference (reviewer & author)
Program Committee of the IFIP ePart 2011-2012-2013 Conference (reviewer & author)
Program Committee of the 4th Knowledge Cities World Summit, Holon (Israel) 2011
Program Committee of the 12th Conference of the Italian Chapter of AIS (ItAIS 2015)
Program Committee of the MIPRO Conference 2021 & 2022 (reviewer & author)
Program Committee of the ServDes 2016 Conference (reviewer)
Program Committee of the mGovernment 2017 Conference
Program Committee of the IEEE E-TEMS 2017 Conference
Editorial Team of JeDem 2009-2010 (reviewer & guest editor)
Editorial Team of TGPPP 2009, 2013 & 2016 (reviewer)
Editorial Team of CEPAR (Central European Public Administration Review) since 2018
Review Team of ENoLL applications (from the 5th wave – 2010 – to the 13th – 2019)

Publications (last 3 years) – for the full list please consult: www.francescomolinari.it

2025

- Bernardini, C., Máñez Costa, M., Molinari, F., *Climate proofing of public procurement: a gap to be filled*. npj Clim. Action 4, 2. <https://doi.org/10.1038/s44168-024-00207-0>
- Cisic, D., Drezgić, S., Buterin, V., Gržeta, I., Kovačić, B., Pošćić, P., Molinari, F., Misuraca, G., *Semantic Mapping of AI-for-Government Research: Uncovering the Knowledge Architecture of Digital-Era Governance*. Administrative Sciences. 16. 19. 10.3390/admsci16010019.
- Molinari, F., *Regulatory Sandboxes for Virtual Worlds Innovation: A Framework for EU Leadership*. OpenVerse policy brief, forthcoming.
- Molinari, F., Filippi, F., *Inteligencia Artificial Y Administración Pública En España: Políticas, Servicios Y Un Estado Que Aprende*. Cooperación Internacional, Rel 287 (Septiembre). https://www.revistacunal.com/images/rel_287_cooperacion_internacional-cunal.pdf
- Molinari, F., Filippi, F., Roca Perez, L., *La Doble Amenaza: Cómo La Degradación Del Suelo Valenciano Exacerba El Impacto Devastador De Las Danas*. Cooperación Internacional, Rel 285 (Junio). https://www.revistacunal.com/images/rel_285_cooperacion_internacional.pdf
- Molinari, F., Filippi, F., *Propuestas para una contratación pública más verde y climáticamente responsable en la Comunidad Valenciana: un potencial liderazgo a nivel español y europeo*. Cooperación Internacional, Rel 283 (Abril). https://www.revistacunal.com/images/rel_283_cooperacion_internacional-cunal.pdf

2024

- Anducas, M., Molinari, F., Willems, M., Perini, F., Vitiello, G., *Measuring and benchmarking library performance at the European level: Lessons from three ongoing experiments*, abstract submitted to the RESER 2024 conference, Helsinki, October.
- Bernardini, C., Manez Costa, M., Molinari, F., *Climate proofing of public procurement: a gap to be filled*, npj Climate Action, 10.1038/s44168-024-00207-0.
- Molinari, F., Concilio, G., *Una "grammatica" per valutare la capacità dei servizi pubblici di realizzare i diritti degli immigrati*, Standard, 3(1): 42-43.
- Molinari, F., *Procuring socio-technical solutions for climate resilience in cities*, Climaborough policy paper, December.
- Molinari, F., Vannuccini, A., *Healthy Municipal Soils*, poster presented at the TerraEnVision conference, Valencia, July.
- Rausell-Köster, P., Molinari, F., *Virtuopolis*, Radical Creativities (No. 1, pp. 4–13). KEA. <https://doi.org/10.5281/zenodo.14671803>.

2023

- Bonet, L., Calvano, G. (Eds.), Molinari, F., et al., *Measuring the Social Dimension of Culture: Handbook*, Barcelona: Trànsit Projectes, ISBN: 978-84-09-51172-3.
- Čisić, D., Kovačić, B., Molinari, F., *When Artificial Intelligence meets Culture: The MESOC Serapeum*, MESOC Policy Brief, Econcult, Universitat de València.
- Ghirardi, S., Abril, B., Rausell-Köster, P., Molinari, F., *How much would you pay for it? Measuring cultural impacts at the point of experience: The Au Culture Platform*, MESOC Policy Brief, Econcult, Universitat de València.
- Ghirardi, S., Abril, B., Rausell-Köster, P., Molinari, F., *What do we know about Women in Cultural and Creative Sectors? Early results from a review of sources*, MESOC Policy Brief, Econcult, Universitat de València.
- Martinčić-Ipšić, S., Kovačić, B., Molinari, F., *Analysing societal impacts of cultural policies and practices: A Business Intelligence Toolkit based on Natural Language Processing*, MESOC Policy Brief, Econcult, Universitat de València.
- Misuraca, G., Molinari, F., Rossel, P., *Transitioning the Twin Transition in the EU: a twin political and social challenge*, in TerritoriALL. The ESPON Magazine, Issue 9 (March), pp. 40-41. ISSN: 2716-7526.
- Molinari, F., Čisić, D., Kovačić, B., *Exploring Regional Innovation Dynamics using Directed Acyclic Graphs*, in Proceedings of the MIPRO 2023 Conference, Opatijia, Croatia, ISSN: 1847-3946.
- Molinari, F., et al., *Mediation Grammar - A testing methodology for measuring the empowerment of users of public services for migrants*, CEN Workshop Agreement (CWA) 18014:2023, https://www.cencenelec.eu/media/CEN-CENELEC/Get%20Involved/Research_Innovation/BiblioRef/2023-Q3/2023-07-12/wiws116001-cwa18014.pdf
- Rausell-Köster, P., Molinari, F., et al., *The MESOC Convergent Model*, MESOC Policy Brief, Econcult, Universitat de València.
- Sanjuán, J., Rausell-Köster, P., Boix, R., Molinari, F., *Measuring the impacts of culture and creativity on the well-being of regions: an innovative approach*, MESOC Policy Brief, Econcult, Universitat de València.

Conference and Workshop participations (last 3 years)

2025, December 16

(in video conference)

Germ of Life project webinar (own co-organisation and keynote speech, delivered in [English](#))

2025, December 2-3

Thessaloniki, Greece

NUDGES Final Conference (own co-organisation and session facilitation, delivered in [English](#))

2025, November 21

Brussels, Belgium (Committee of the Regions)

HuMUS Final Conference (own co-organisation and keynote speech, delivered in [English](#))

2025, November 17-18

Haarlem, Netherlands

Urban Agenda Partnership on Public Procurement biannual meeting (own presentation in agenda, delivered in [English](#))

2025, November 13

Brussels, Belgium

Digital Skills Summit (direct participation in several parallel sessions, delivered in [English](#))

2025, November 5-6

Aarhus, Denmark

EU Soil Mission Week (direct participation in several parallel sessions, delivered in [English](#))

2025, November 4

Barcelona, Spain

Smart Cities Exhibition (direct participation, delivered in [English](#))

2025, November 3

Barcelona, Spain

UP2030 Workshop (own presentation in agenda, delivered in [English](#))

2025, October 27

(in video conference)

OpenVerse Policy Dialogue (own co-organisation and keynote speech, delivered in [English](#))

2025, October 27

(in video conference)

URBREATH Procurement Webinar 5/5 (own co-organisation and keynote speech, delivered in [English](#))

2025, October 20

(in video conference)

URBREATH Procurement Webinar 4/5 (own co-organisation and keynote speech, delivered in [English](#))

2025, October 15-16

Brussels, Belgium

Institutional Policy Dialogue on Green Urban Areas (own presentation in agenda, delivered in [English](#))

2025, October 13

(in video conference)

URBREATH Procurement Webinar 3/5 (own co-organisation and keynote speech, delivered in [English](#))

2025, October 6

(in video conference)

URBREATH Procurement Webinar 2/5 (own co-organisation and keynote speech, delivered in [English](#))

2025, September 29

(in video conference)

URBREATH Procurement Webinar 1/5 (own co-organisation and keynote speech, delivered in [English](#))

2025, September 26-27

Larissa, Greece

InnoHealth Forum and Exhibition (direct participation, delivered in [English](#))

2025, September 9

Sevilla, Spain

EUROSOIL Conference (own presentation in agenda, delivered in [English](#))

2025, June 25

(in video conference)

SoilTribes Workshop (own presentation in agenda, delivered in [English](#))

2025, June 14

Gramolazzo, Italy

Bauhaus4Med Project Idea Awards (own facilitation, delivered in [Italian](#))

2025, June 6

Brussels, Belgium

BridgeGap Workshop (own co-organisation and participation, delivered in [English](#))

2025, June 5

Brussels, Belgium

ERA-Fabric Final Conference Session (own co-organisation and facilitation, delivered in [English](#))

2025, May 26

Brussels, Belgium

PREPSOIL Final Conference Session (own facilitation, delivered in [English](#))

2025, May 12-13

Haarlem, Netherlands

Urban Agenda Partnership on Public Procurement biannual meeting (own presentation in agenda, delivered in [English](#))

2025, May 10

Gorfigliano, Italy

Bauhaus4Med Project Idea Presentations (own facilitation, delivered in [Italian](#))

2025, May 9

Porto, Portugal

RSA Annual Conference Session (own presentation in agenda, delivered in [English](#))

2025, April 15

(in video conference)

CLIMAwebinar: Procuring Impactful Climate Solutions (own keynote speech, delivered in [English](#))

2025, April 9-10

Brussels, Belgium

Korea-EU Quantum Matchmaking Event (own presentation in agenda, delivered in [English](#))

2025, March 27

Gabrovo, Bulgaria

Institutional ceremony for the signature of the Mission Soil Manifesto (own keynote speech, delivered in [English](#))

2025, March 17-18

Luxembourg, European Commission

Reflecting on the future of advanced digital skills in Europe by 2030 and beyond (direct participation in several session, delivered in [English](#))

2025, February 18

Newcastle, UK

CPDP Workshop (own presentation in agenda, delivered in [English](#))

2025, January 28
Pilsen, Czech Republic (in video conference)
CLIMABOROUGH Preliminary Market Consultation #5 (own co-organisation and keynote speech, delivered in [English](#)).

2025, January 27
Grenoble, France (in video conference)
CLIMABOROUGH Preliminary Market Consultation #4 (own co-organisation and keynote speech, delivered in [English](#)).

2025, January 23
Issy-les-Moulineaux, France (in video conference)
CLIMABOROUGH Preliminary Market Consultation #3 (own co-organisation and keynote speech, delivered in [English](#)).

2025, January 21
Sofia, Bulgaria (in video conference)
CLIMABOROUGH Preliminary Market Consultation #2 (own co-organisation and keynote speech, delivered in [English](#)).

2025, January 17
Prijeedor, Bosnia and Herzegovina (in video conference)
CLIMABOROUGH Preliminary Market Consultation #1 (own co-organisation and keynote speech, delivered in [English](#)).

2025, January 16
(in video conference)
ERA-Fabric webinar (own keynote speech, delivered in [English](#))

2024, December 14
Gramolazzo, Italy
Bauhaus4Med World Cafe (own coordination and facilitation, delivered in [Italian](#))

2024, November 28
Brussels, Belgium
3rd GovTech Connect workshop on policy foresight (shared facilitation, delivered in [English](#))

2024, October 30
(in video conference)
2nd GovTech Connect workshop on policy foresight (own facilitation of parallel session, delivered in [English](#))

2024, October 15
(in video conference)
1st GovTech Connect workshop on policy foresight (own facilitation of parallel session, delivered in [English](#))

2024, October 3-4
Rome, Italy
ERA Hubs: The Knowledge and Innovation Territorial Ecosystems within the European Innovation Policies (own presentation in agenda, delivered in [English](#))

2024, July 22
(in video conference)
2nd GovTech Connect workshop on Theory of Change (own ideation and facilitation of parallel session, delivered in [English](#))

2024, July 8-10
Valencia, Spain
Terra En Vision Conference (own workshop in agenda, delivered in [English](#))

2024, June 25-27
Valencia, Spain
Cities Climate Week (own project booth, delivered in [English](#))

2024, June 20-21
Pescara, Italy
EX MIND International Workshop (own presentation in agenda, delivered in [English](#))

2024, June 17
(in video conference)
1st GovTech Connect workshop on Theory of Change (own ideation and facilitation of parallel session, delivered in [English](#))

2024, June 13
Brussels, Belgium (in video conference)
BRINC Training Workshop for PA (own keynote speech, delivered in [English](#))

2024, June 10
Brussels, Belgium (in video conference)
ERRIN Bioeconomy Working Group Meeting (own keynote speech, delivered in [English](#))

2024, May 21
Coimbra, Portugal (in video conference)
URBINAT review meeting preparation day (attended in [English](#))

2024, March 5-6
Prato, Italy
SMITOUR kick-off meeting and workshop (own facilitation, delivered in [English](#))

2024, February 22
Brussels, Belgium
High level Migration Policy Roundtable (own keynote speech, delivered in [English](#))

2024, January 24
Granada, Spain
Institutional ceremony for the signature of the Mission Soil Manifesto (own keynote speech and facilitation, delivered in [Spanish](#))

2023, November 27
Florence, Italy
Final conference of the ARVEDI project (own co-organisation and keynote speech, delivered in [Italian](#)).

2023, November 21-23
Madrid, Spain
EU Soil Mission Fair (participation with own project booth and conference panel talk, delivered in [English](#)).

2023, November 15-17
Ispra, Italy (in video conference)
EU Soil Observatory meeting (own participation to the talks, delivered in [English](#)).

2023, November 7-9
Barcelona, Spain
Smart City Expo (participation with own project booth and conference panel talk, delivered in [English](#)).

2023, November 6
Brussels, Belgium
Spanish Presidency Event on Soil at the Committee of the Regions (keynote speech, delivered in [English](#)).

2023, October 25-26
Prato, Italy
Major Cities of Europe Annual Event (participation with own project booth and keynote speech, delivered in [English](#)).

2023, October 20
Madrid, Spain
GovTech Connect workshop (own co-organisation and facilitation, delivered in [English](#)).

2023, October 18
Madrid, Spain
SEMIC Conference (own participation to the talks, delivered in [English](#)).

2023, September 28

Rijeka, Croatia

City Hall Workshop on Croatian participation to EU funded RDI programmes (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 19

Maribor, Slovenia (in video conference)

CLIMABOROUGH Preliminary Market Consultation #8 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 17

Differdange, Luxembourg (in video conference)

CLIMABOROUGH Preliminary Market Consultation #7 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 14

Ioannina, Greece (in video conference)

CLIMABOROUGH Preliminary Market Consultation #6 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 12

Cascais, Portugal (in video conference)

CLIMABOROUGH Preliminary Market Consultation #5 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 11-13

Barcelona, Spain

FECYT Cultural and Creative Industries Event of the EU Spanish Presidency (own co-organisation of a parallel session, attended in [English](#)).

2023, July 10

Athens, Greece (in video conference)

CLIMABOROUGH Preliminary Market Consultation #4 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 6

Turin, Italy (in video conference)

CLIMABOROUGH Preliminary Market Consultation #3 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 5

Grenoble, France (in video conference)

CLIMABOROUGH Preliminary Market Consultation #2 (own co-organisation and keynote speech, delivered in [English](#)).

2023, July 3

Sofia, Bulgaria (in video conference)

CLIMABOROUGH Preliminary Market Consultation #1 (own co-organisation and keynote speech, delivered in [English](#)).

2023, June 21

Brussels, Belgium (in video conference)

EC Research and Policy Symposium on Culture and Wellbeing (own co-organisation and keynote speech, delivered in [English](#)).

2023, June 16

Barcelona, Spain

UNCHARTED workshop on culture and cultural participation (attended in [English](#)).

2023, June 9

Brussels, Belgium

EC exploratory workshop on fostering knowledge valorisation through citizen engagement (attended and animated in [English](#)).

2022, May 24-25

Opatija, Croatia

MIPRO 2023 Conference (one authored paper, presented in [English](#)).

2023, May 22-23

Bolzano, Italy

ERIAFF annual conference (facilitation of a session, delivered in [English](#)).

2023, April 27-28

Barcelona, Spain

Joint INVENT & UNCHARTED workshop on culture and cultural participation (attended in [English](#)).

2023, April 15

Napoli, Italy

Federico II University workshop on Architecture and Participation (own co-organisation and keynote speech, delivered in [Italian](#)).

2023, March 30

Skopje, North Macedonia (in video conference)

4th interim meeting of the REAWG on Soil Partnership (own keynote speech, delivered in [English](#)).

2023, March 22-23

Brussels, Belgium

EU Soil Mission clustering event (attended and animated in [English](#)).

2023, March 9-10

Paris, France

MESOC Final Conference (own co-organisation and facilitation, delivered in [English](#)).

2023, February 21

(in video conference)

CEN MG workshop session #4 (own co-organisation, facilitation and keynote speech, delivered in [English](#)).

2023, January 12-13

London, UK

UNCHARTED workshop on culture and cultural participation (own poster presentation, delivered in [English](#)).